

DFSA Annual Outreach Session

Wednesday, 3 May 2017

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Global Macroeconomic Trends

- Elections are a roller coaster for markets
- Pendulum swinging back to deregulation
- Globalisation seems to be under threat from the West
- Interest rates possibly moving up
- Fiscal policy being discussed for the first time in years



Global Compliance Trends

- Regulatory focus on organisational culture
- Digitalisation and cyber security are primary risks
- Combating financial crime still an emphasis, but de-risking is gaining needed attention
- Common Reporting Standards now in place
- FinTech and Regtech are the new black, helping with access to payments, products, efficiency gains and financial inclusion ...data is king!



Supervision – Core Activities





Supervision Focus – Delivery

- Steering Corporate Behaviour
- Ensuring Products and Services are Suitable for Clients
- Ensuring Depositors and Insured Persons are Protected
- Combating Financial Crime
- Mitigating Operational Risks
- Creating Proper Environment for Innovation



Supervision Focus – Engagement

- UAE Regulators
 - Central Bank, AMLSCU, SCA, Insurance Authority
- Regional Regulators
- DIFC Stakeholders
- Global Standard-Setters
 - Basel Committee, IAIS, IFIAR, IFSB, IOSCO
 - FATF



Supervision Focus – Sustainability

- Obtain the right people from the market
- Train the people we have on the critical issues at hand
- Maintain a positive work environment for everyone
- Emphasising...
 - Risk-based supervision;
 - Consistency;
 - Efficiency; and,
 - Innovation.



Current Department Structure

Director, Authorisations	Lower Impact FirmsHigher Impact Firms
Director, Prudential Risk	 Higher Impact Firms with a Large Balance Sheet Deposit Takers, Insurers and Insurance Intermediation
Director, Conduct of Business Risk	Higher Impact Firms without large balance sheetFinancial Crime Unit
Director, Thematic Supervision and Infrastructure	Lower Impact FirmsMIS and Supervision Processes
Associate Director, Audit and Accounting	Registered Auditors



Revised Department Structure

Director, Authorisations	Lower Impact FirmsHigher Impact Firms
Director, Prudential Risk	 Higher Impact Firms with a Large Balance Sheet Deposit Takers, Insurers and Insurance Intermediation
Director, Conduct of Business Risk	 All Firms, except those assigned to Prudential Risk Financial Crime Unit
Director, Supervision Policy, Operational Risk and FinTech	Operational Risk, and CybersecurityFinTechSupervision MIS
Associate Director, Audit and Accounting	Registered AuditorsSupervision Audit Trail



Why the need for change?

- Emphasise supervision policy and consistency
 - Digitalisation and online processes
- Emphasise operational risk, including cybersecurity
- Focus specifically on FinTech initiatives
 - Non-traditional firms need a non-traditional approach
- Build on successes of thematic supervision techniques
- Centralise MIS and data management
- Increase usage of the supervision portal
- Provide a better career path for our less experienced staff







Plans for 2017 ...

- Completed changes from:
 - Arranging, Rep Offices and Financial Promotions (CP106)
 - AML (CP107)
- Complete first stage of work on FinTech
 - Crowdfunding: Lending (CP109) and Investments (CP111)
 - Innovation testing (CP112)
- Complete work on fees (CP110)
- Basel rules
 - Net Stable Funding Ratio
 - Updates to capital rules
- Funds
 - Open/closed ended vehicles
 - Listing and trading
 - Exchange-Traded Funds
 - Fund platforms







... and into 2018

- Resolution and client assets
- Review regime for compliance responsibility and role of Compliance Officers
- Suitability of investment advice
- Over-the-Counter (OTC) derivatives
- Rules on internal audit
- Further Basel changes: large exposures, etc.







Serdar Güner Director, Supervision



Agenda

- How do we monitor and supervise?
- DFSA's Risk Assessment Framework
- What are the trends/issues logged across the regulated community?
- What is in our Supervisory Toolbox?
- Some take aways: Our Focus going forward



Monitor and Supervise





Risk-Assessment Framework

Risk Assessments

IMPACT

- · Revenue/Capital
- Employees/Clients
- Client Assets/Insurance Monies
- Types of Clients
- Financial Services

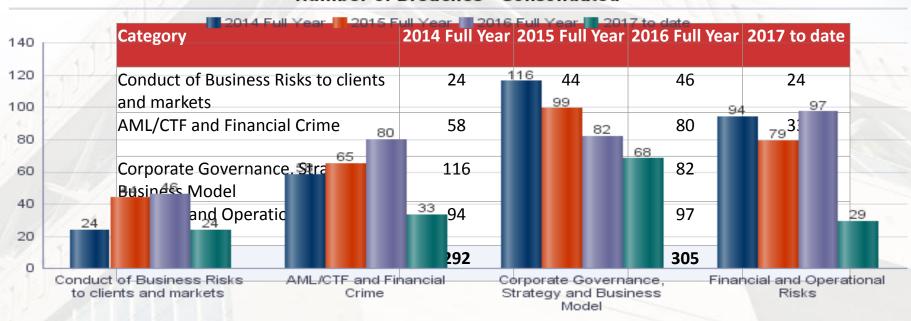
PROBABILITY

- Corporate Governance
- Financial
- AML/ CTF
- Conduct of Business
- Operational



What are the Trends?

Number of Breaches - Consolidated





DFSA Possible Remedial Actions

- No Action
- Observations
- RMP: Risk Mitigation Plan Items
- Article 49: impose conditions or restrictions on the Firm's licence
- Article 50: withdraw authorisation in relation to one or more Financial Services
- Article 51: withdraw the Firm's licence
- Article 52:Suspension
- Article 75: imposing restrictions or prohibitions
- Article 76: restrictions
- Article 90: Sanctions
- Enforcement Action



Take aways

- What is DFSA's tolerance for various risk groups?
- What are the focus areas going forward?
 - Corporate Governance
 - Conduct
 - Suitability
 - AML
 - Operational Risk

